

NORTH PERRY STREET SITES

Development Opportunity Study

for the

Department of Development - City of Montgomery

prepared by

Goodwyn Mills Cawood

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INTRODUCTION

The City of Montgomery owns a number of parcels around 401 North Perry Street (collectively the "North Perry Property") in the warehouse district of north downtown. With the pace of downtown revitalization picking up over the last ten years, this particular part of downtown north of Madison/Jefferson Streets has not seen the same level of change and investment that other parts have seen, for example, Dexter Avenue, Commerce Street, and Maxwell Boulevard.

In order to be purposeful and look forward over the next years, the Department of Development is beginning work to explore the potential for redevelopment of the North Perry Property, which is currently used for overflow Biscuits parking. The Department of Development hired Goodwin Mills Cawood (GMC) to assist it and to begin exploring in earnest the potential for North Perry Property redevelopment. This study may be used in the following ways:

- As a decision making tool with public officials;
- To begin the planning and prioritization of the various capital infrastructure elements that could be implemented over time;
- As a means to communicate back to stakeholders, meeting participants and other area property owners about potential plans;
- In order to be intentional about making connections to surrounding uses, specifically, the Riverwalk Stadium, Old Alabama Town, the future Montgomery Housing Authority project, the future Rails to Trails effort, the Entertainment District, etc.;
- In order to be intentional about coordinating with the above and everyone's parking needs;
- As a means to change perceptions about the potential of "North Downtown," meaning the area north of Madison more broadly;
- In order to market the property to potential developers;
- As a base for requirements to be defined in any future Development Agreements with those potential developers; and
- To inform any future Downtown Master Plan update.

Data Collection

GMC collected digital base map information on the site and related adjacent properties. Information included City of Montgomery GIS data, FEMA flood maps and recent aerial photography.

Questionnaire

GMC and the Department of Development created a 4-question survey that was distributed to a broad range of interested parties. The mailing list included downtown property and business owners, property developers, city staff, and tourism/chamber officials. The intent of the survey was to gather information about the perception of the North Perry Street parcels. The survey and survey responses are included in Appendix A.

Stakeholder Meeting

The purpose of the Stakeholder meeting was to convene local stakeholders from business, design and development community, local government, and other interested parties to gather ideas and identify opportunities, issues and barriers to redeveloping the North Perry Property. A summary of the Stakeholder Meeting comments is found in Appendix B.

Developer's Roundtable

Building upon input from the Stakeholder Meeting and base analysis from GMC, the design team developed scenarios for redevelopment of the three parcels. The purpose of the Developer's Roundtable was to convene a small group of property developers and potential investors to get feedback on design and market feasibility. A summary of the Developer's Roundtable comments is found in Appendix C.

Next Steps

Following the input provided by the Developer's Roundtable, a briefing with Mayor Strange, and several one-on-one and small group meetings, GMC refined the mixed-use redevelopment scenarios. This report describes two phases of redevelopment scenarios. The Department of Development, in partnership with other city departments, will follow up on recommendations for implementation over time.

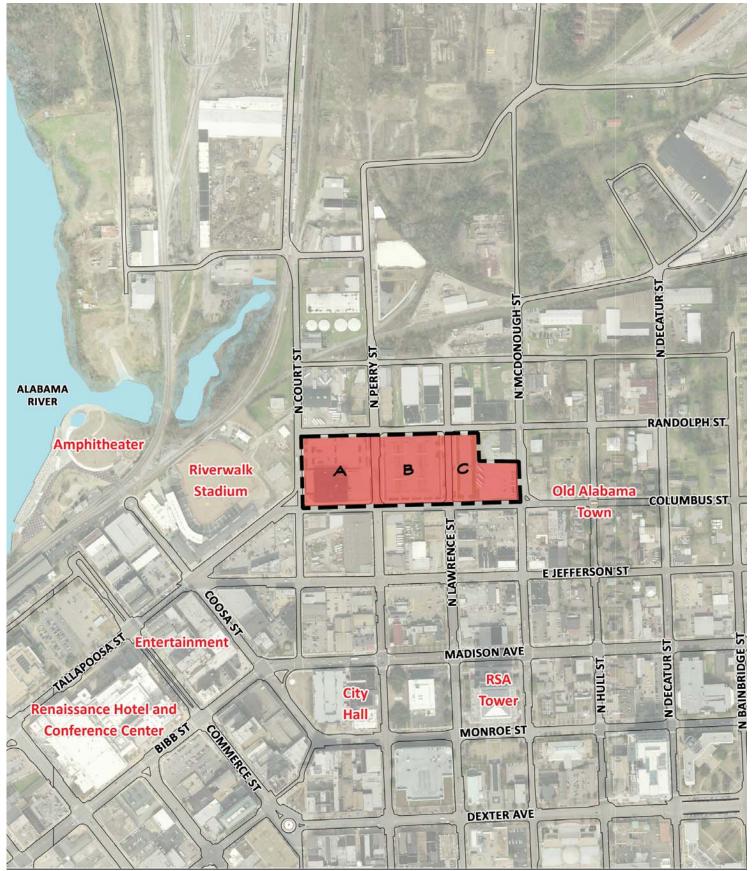


Figure 1 - Downtown Montgomery context map.

INTRODUCTION

Site Context Photos



Vacant building on Block A, (30,000 s.f.)



Looking east on Randolph Street Looking west on Columbus Street



Looking west on Columbus Street



Looking towards Riverwalk Stadium from N. Court Street



N. Perry at Randolph Street, northwest corner



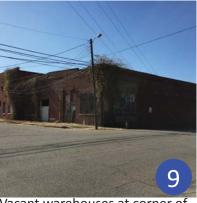
Single story warehouses north of site. N. Lawrence Street at Randolph, northwest corner



Looking East toward Old Alabama Town, N. Lawrence at Columbus Street



Looking north on N. Court Street towards industrial district



Vacant warehouses at corner of Lawrence Street and Columbus Street

Site Context

GMC conducted a visual survey of the three city blocks bounded by Randolph and Columbus Streets and North Court and North McDonough Streets. For ease of reference, the blocks are identified as A, B and C as noted on the adjacent illustration. A few site photos are included for reference. There is only once existing building, 30,000 SF (vacant) on Block A. All remaining areas have been developed for off-street parking, primarily used by the Riverwalk Stadium.

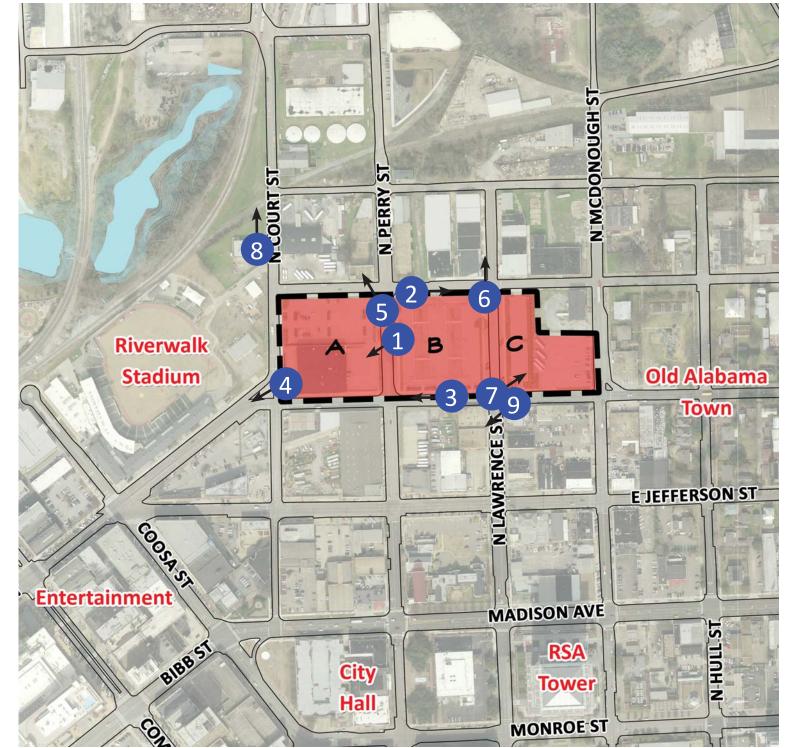


Figure 2 - Downtown Montgomery site photo map key.

Adjacent Land Uses

Figure 3 identifies the adjacent land uses. Generally, the site is bounded by one-story warehouse buildings to the north, adaptive reuse of historic structures in Old Alabama Town to the immediate east, a mixture of occupied and vacant warehouse structures to the south and the Riverwalk Stadium to the immediate west. Capital Trailways bus maintenance facility is north of Block A and a bus parking lot is located south of Block B.

Flood Zone

The January 2015 FEMA maps indicate a portion of the three parcels is located in the 500-year flood zone. See figure 4. This FEMA map update removed portions of the site from the 100 year flood zone. The City of Montgomery requires the finished floor elevation for new building construction to be 2' above the designated flood elevation within the 100-year flood zone. No such requirement applies to the 500-year flood zone.



Figure 3 - Surroundings 100 YEAR FLOOD ZONE 100 YEAR FLOOD ZONE 100 YEAR FLOOD ZONE 100 YEAR FLOOD ZONE 100 YEAR FLOOD ZONE

North Perry Street Sites - Development Opportunity Study

Figure 4 - Flood zones

Adjacent Land Uses

- 1. Capital Trailways, maintenance
- 2. Capital Trailways, parking lot
- 3. Alabama Power Company proposed substation
- 4. Farmer's Market Cafe
- 5. Tucker Pecans
- 6. Vacant
- 7. Vacant
- 8. Bear Lumber
- 9. Electrical Supply
- 10. Warehouses
- 11. Vacant and Car Maintenance
- 12. Alley Station
- 13. Lower Dexter Ave
- 14. Industrial, Sabel Steel
- 15. Water Works
- 16. Montgomery Housing Authority
- 17. Proposed Recreation/Food Venue
- 18. Abandoned Railroad

Pedestrian and Vehicular Transportation

Since vehicular parking in downtown areas is at a premium, the pedestrian accessibility of this district is relevant. The areas within a 5-minute walk are Old Alabama Town to the east, Monroe Street, City Hall and RSA Tower to the south, the Riverwalk Stadium and Alley Station off Coosa Street to the west and Cypress Creek to the north. Court Square and Lower Dexter is a 7-minute walk from the site.

Columbus Street is a one-way street to the west with no onstreet parking. The 3-lane street has no traffic control in this section and traffic regularly exceeds the posted limit. The absence of on-street parking makes this area less attractive for ground floor commercial uses. Jefferson Street, one block to the south is one-way to the east. The Columbus/Jefferson one-way pair is integrated into the bus system. Routes # 4 and #8 travel past the site on the return trip to the Intermodal center.

The primary arrival for arrival via car is by Perry Street. The primary direction for arrival by foot is from Tallapoosa Street.

Parking

The table below summarizes the current on-street and offstreet parking in the three-block North Perry study area:

Traffic Flow and Parking									
BLOCK	Α	В	С	NET					
On-Street	14	42	24	80					
Off-Street	163	134	128	425					
Bus	0	0	8	8					
Total	177	176	160	513					

These blocks presently see heavy use for parking during events and games related to the Riverwalk Stadium. For Riverwalk Stadium specifically, the City needs to maintain parking surrounding the stadium that meets or exceeds the standards of the professional baseball agreement. Facilities are to provide publicly available parking spaces at a ratio of one space per three seats of total capacity. These spaces can be either on-site or within a ten-minute walking distance of the stadium. A ten-minute walking calculation is typically associated with a ½ mile of distance. If the total seating capacity of the stadium is 7,000, that equates to 2,333 parking spaces within 1/2 mile (noting that this does not take into

account staff and player parking requirements).

Removing the 513 spaces in the North Perry area from the calculation, presently, there are over 2,500 publicly accessible spaces in parking decks and lots in this area. Adding in private-only decks and Retirement Systems of Alabama 1,000-space deck at Monroe, there are nearly 4,500 spaces in the ½ mile radius. These numbers are in addition to the 350 metered onstreet spaces and the few hundred unmetered parking spaces on-street.

While it appears there is still ample parking available should the North Perry blocks be developed, nevertheless, as the Phase 1 and 2 concepts that will be described in the next pages were developed, the team was mindful of the Riverwalk Stadium's needs and careful to recommend concepts that kept overall parking totals at the same level or above what is presently available in the North Perry blocks.

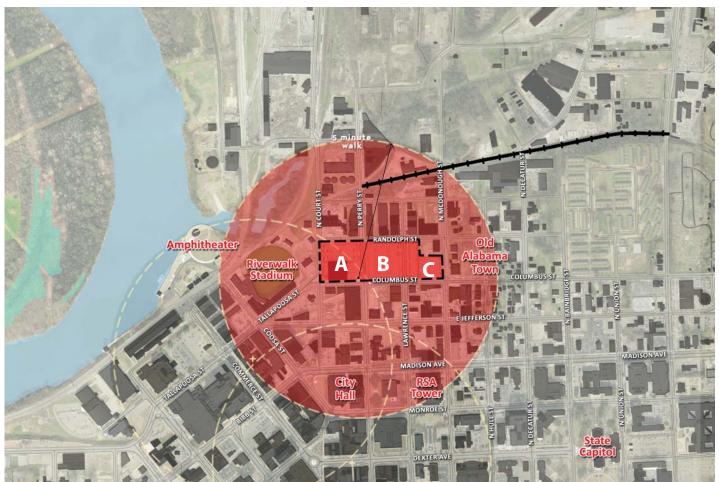


Figure 5 - Pedestrian walking sheds.



Figure 6 - Traffic flow and parking.

Zoning

The parcels are designated T4-O and T5 in the City of Montgomery's downtown Smartcode classifications. The detailed requirements of each classification are included in Appendix E. The proposed mixed use development and open space are consistent with the Smartcode standards.

Stakeholder Input

Input from the first stakeholder meeting can be summarized as follows:

- Noise from trains could adversely impact some proposed land uses
- Consider a major green space/park at this location
- Participants expressed concern about long term plans for Capital Trailways property and desired information on parcel owned by the Montgomery Housing Authority
- The quantity of vacant land is such that redevelopment should be phased.
- All redevelopment strategies should endeavor to offset the loss of parking spaces in order to meet the parking agreement with the Riverwalk Stadium
- Participants supported conversion of Columbus and Jefferson Streets to two-way traffic.

Developer's Roundtable Input

Input from the Developers Roundtable can be summarized as follows:

- Make the green space as large as possible
- What are the design strategies to address train noise?
- Downtown grocer—are there other anchor tenants that should be considered?
- Extend Tallapoosa pedestrian improvements to Block A.
- Need an inducement, not just a regulatory requirement to wrap parking decks with buildings and limit surface parking lots.
- Participants supported conversion of Columbus and Jefferson Streets to two-way traffic.

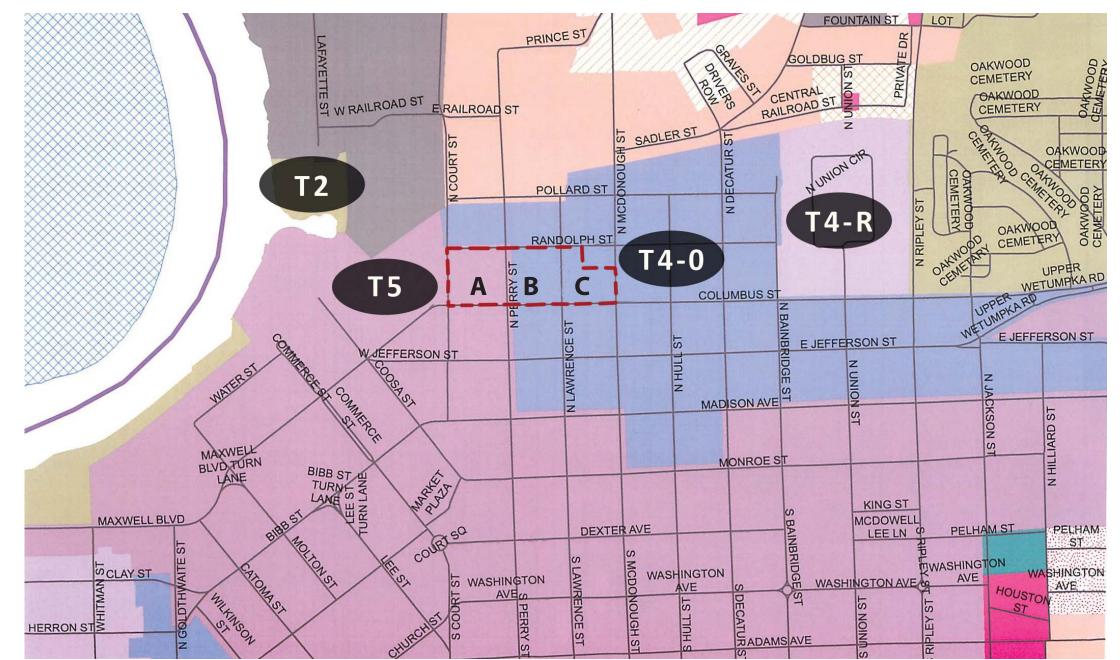


Figure 7 - Zoning map.

Urban Form Analysis

- **1.** Proposed mixed income residential neighborhood, Columbus Square, 290 units by the Montgomery Housing Authority.
- **2.** Old Alabama Town and Kiwanis Park: Adaptive reuse of historic structures, primarily for offices. Project developed by Montgomery Landmarks Foundation.
- 3. Current area of most intensive pedestrian activity.
- **4.** Proposed Water Resources Interpretive Center. Montgomery Water and Sanitary Sewer Board.
- **5.** Perry Street. Primary path of arrival from I-85 and East Montgomery, one-way North until Madison Ave., two-way traffic.
- **6.** Existing warehouse buildings. Potential redevelopment as a mixed-use arts district.
- **7.** Columbus/Jefferson one-way streets: Long term redevelopment of the city owned parcels requires the conversion of these streets to two-way with on-street parking.
- 8. Potential rail to trail conversion.
- 5 minute walk distance includes Biscuits Stadium, Commerce St., City Hall and Old Alabama Town. Lower Dexter is 7 minute walk.
- 10. Block A: Strategically the most important and first block targeted for redevelopment. Site advantages: Court Street frontage can overlook Biscuits Stadium and the Alabama River, Commerce Street to Tallapoosa Street pedestrian connection terminates at Court/Columbus/Tallapoosa corner, opportunity to extend pedestrian oriented district.
- **11.** Future Alabama Power Company substation.
- **12.** Future redevelopment opportunity.

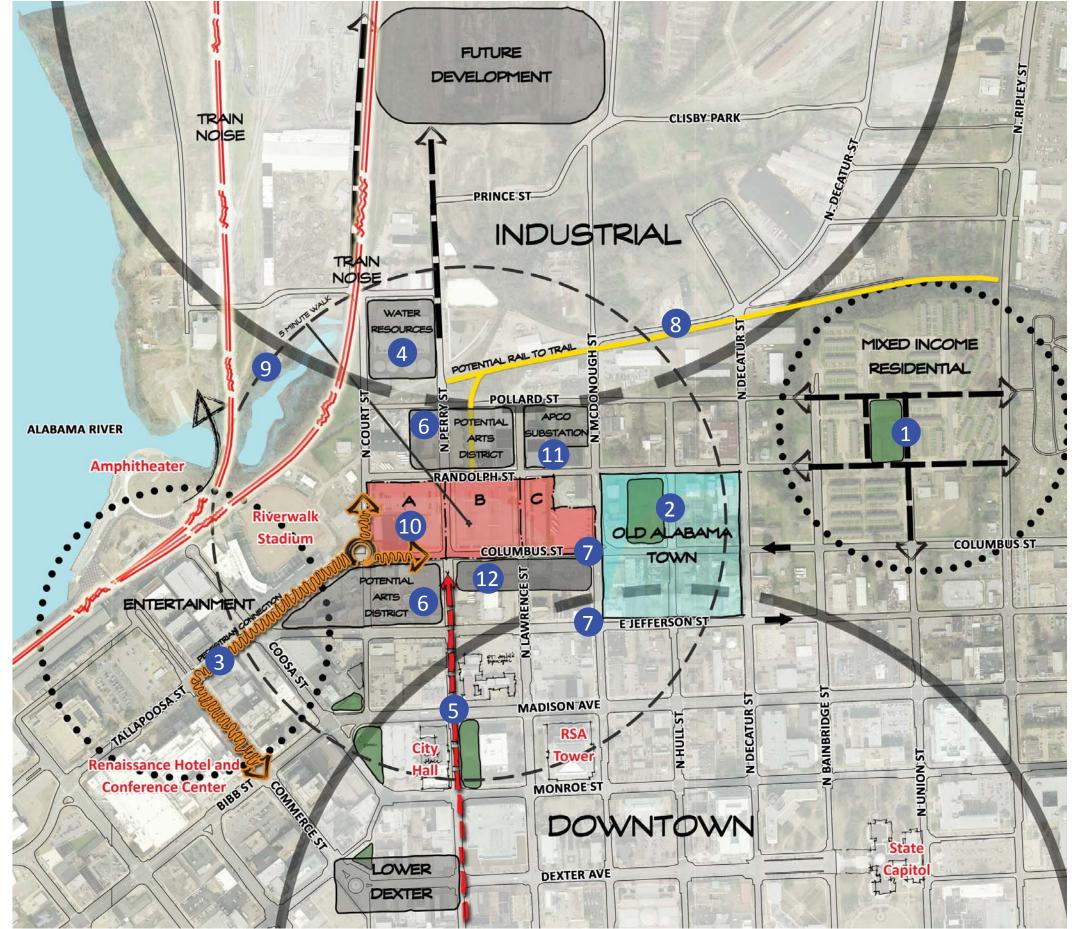


Figure 8 - Summary analysis

Phase One

The three city blocks owned by the City of Montgomery represent approximately 5 acres of developable land. This scenario assumes redevelopment will occur in phases over the next 10 years as the market is able to absorb the new space, as opportunities arise and as funding for infrastructure improvements becomes available. Block A is the most attractive for the initial phase because it is closest to the entertainment district and the activity associated with the Alley and Riverwalk Stadium. The current vacant structure is not considered conducive to redevelopment and should be demolished. Subsequent phases will fill in along Columbus Street moving east toward Old Alabama Town. Along North Court Street, Block A offers views of the stadium and the Alabama River.

Phase One of development features the following elements:

- 25,000 SF grocer or other destination anchor tenant
- 6,000 SF retail space on N. Court Street
- 92 residential units
- Two levels of structured parking, 250 total spaces. Access to structured parking is from Columbus and Randolph Streets
- Mixed-use structure features a 'tower' type element at Columbus/Court/Tallapoosa corner as the terminus of the view along Tallapoosa Street creating a destination
- Roof top dining with views of the Riverwalk Stadium and Alabama River is possible
- Building height is six stories on N. Court Street and five stories on Columbus and N. Perry Streets

Infrastructure Improvements

- Two-acre green bounded by Randolph St., Columbus St., North Lawrence and Perry Streets. This park is conceived as a large lawn for passive enjoyment or spontaneous/informal sporting activities. The park could feature a public art installation.
- Conversion of Columbus and Jefferson Streets to 2-way traffic with on-street parking
- More than 60 on-street angled parking spaces
- Streetscape improvements on the south side of Tallapoosa Street in keeping with Riverwalk Stadium. Also encourage infill development on this side of the street.
- Creation of a pedestrian refuge island with neighborhood wayfinding element at Court, Columbus and Tallapoosa Streets

Architectural Character

- Broad canopies shade pedestrians along the
- Tower element at Court and Columbus Streets is visible for several blocks along Tallapoosa and Court Street
- Balconies of residential units are defined by alternating brick and glass rhythm
- Architectural rhythm of upper floors reinforces building's verticality
- Ground floor fenestration incorporates a large amount of windows for visibility of merchandise
- Buildings sit close to sidewalk/property line as per Smartcode
- Primary building entrances are from the sidewalk
- Parking is located internally to the block

Downtown Grocer

The City of Montgomery is actively soliciting proposals for a small format grocery store to be located downtown. Appendix F is a more detailed description of the current solicitation. Input from the stakeholders and real estate professionals conclude while a grocer is desirable; although, there is some question as to which location is best. The corner of North Court Street and Columbus Street is the most visible and most desirable location in the block. The design team believes it is a viable location for an in-town grocery store, but that is not the only desirable anchor tenant for this development.

A 20,000-25,000 square foot format is likely the most viable option for a downtown grocer. Other viable anchor tenants include a museum or institutional use and other commercial uses such as



Figure 9 - Downtown Indianapolis, IN proposed grocer.





Figure 11 - Proposed Publix in downtown Birmingham.



Figure 12 - Proposed Publix in downtown Birmingham.

Phase One

Block A: 25,000 s.f. destination anchor on ground level with service and surface parking. Additional 6,000 s.f. retail on North Court Street. Elevated 4-story residential with 5-story residential above grocery over looking the Biscuits Stadium and the Alabama River (92 units total). Two levels of structured parking above grocery with 125 spaces per level (250 total).

Proposed pedestrian connection to rail-trail. Creates opportunity for activity mid-block.

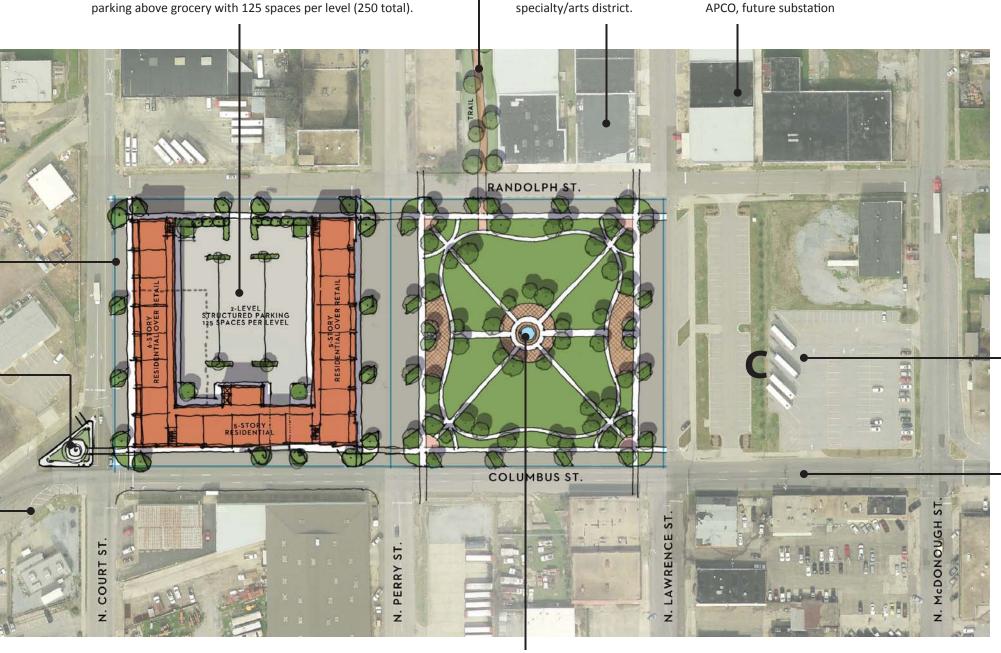
> One-story warehouse structures. Potential redevelopment as a

APCO, future substation



Create a pedestrian 'refuge island' to improve pedestrian safety. Opportunity for art work or baseball themed statue.

Improve pedestrian connection on south side of Tallapoosa: sidewalk, lighting, street trees. Convert Tallapoosa to two-way traffic.

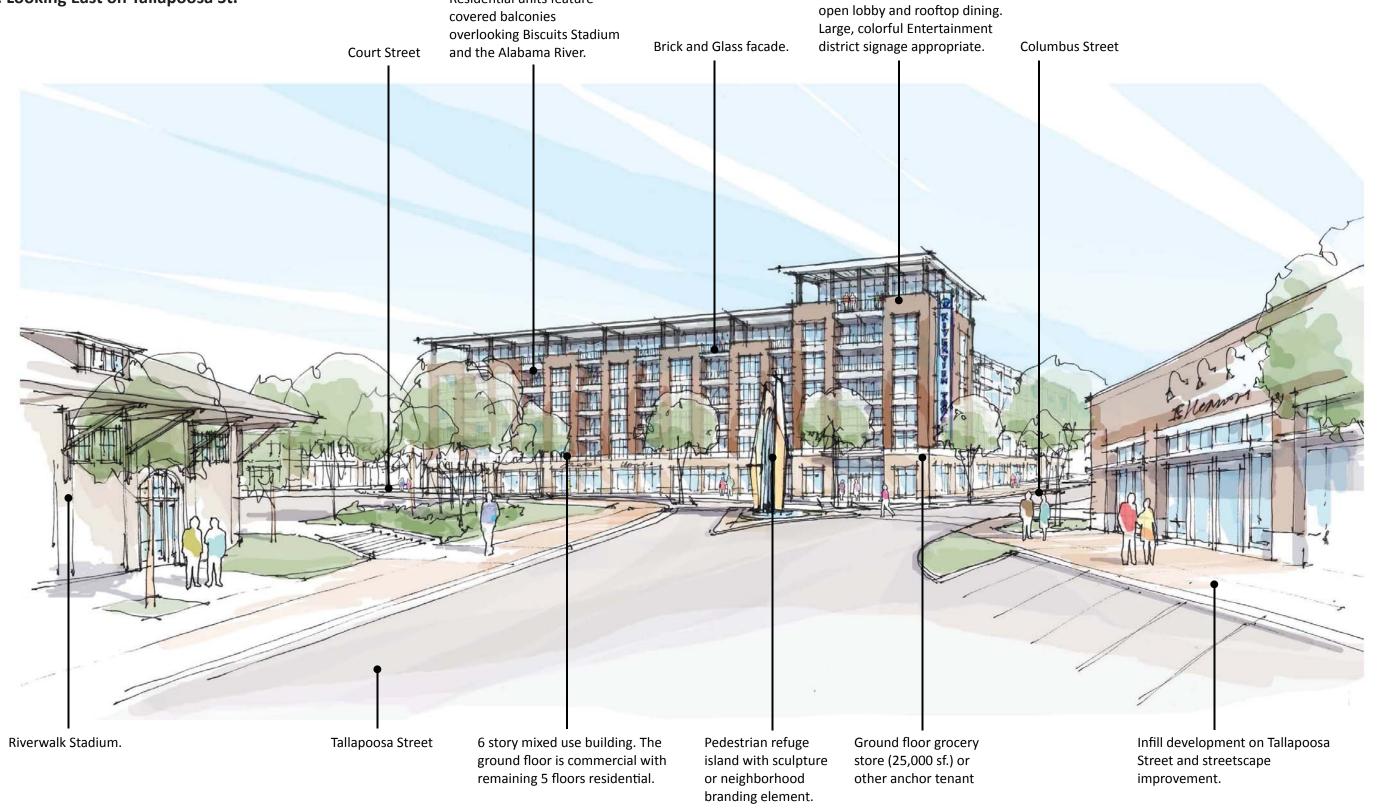


Block C: Existing parking to remain. 138 off-street spaces, 24 on-street spaces for a total of 162 spaces.

Convert Columbus and Jefferson Streets to two-way traffic with on-street parking.

Block B: Redevelop Block B as a 2 acre public green with 75 on-street angled parking around perimeter.

Perspective - Phase One View: Looking East on Tallapoosa St.



Residential units feature

A corner tower with inviting

Phase Two

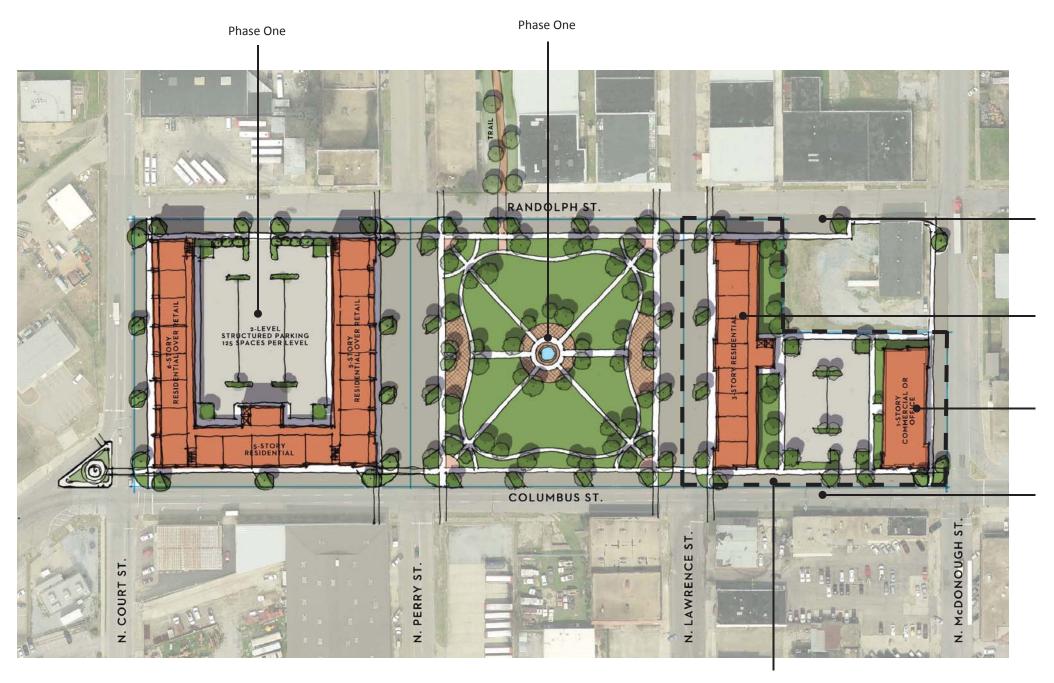
Phase Two of development encompasses Blocks B and C. Phase Two features two individual structures to facilitate the incremental construction of new buildings to accommodate market absorption. Phase Two features the following elements:

Phase Two of development features the following elements:

- Single story commercial structures facing N. McDonough Street, 9,000 s.f.
- Nine 3-story town home units fronting on N. Lawrence Street.
- 60 off-street surface parking spaces

Infrastructure Improvements

- Implement upgrades to two-acre park.
- Streetscape improvements and on-street parking on Randolph, North McDonough, Columbus and N. Lawrence Streets
- 70 on-street parking spaces around Block C



Angled on-street Parking on Columbus, North Perry,

Provide angled parking on Randolph Street.

9 town home units.

1-story commercial or office, 60 off-street parking spaces

Convert Columbus and Jefferson Streets to twoway traffic with on-street parking.



SUMMARY

DEVELOPMENT SUMMARY, ALL PHASES

Private Development Improvements

- 25,000 SF Destination Anchor or Grocer
- 6,000 SF Retail
- 9,000 SF Office space
- 92 residential units
- 9 town homes
- Structured parking, 250 total spaces. Access to structured parking is from Columbus and Randolph Streets
- 209 On-street parking spaces
- 519 total parking spaces

Infrastructure Improvements

- Conversion of Columbus and Jefferson Streets to 2-way traffic with on-street parking
- Conversion of Tallapoosa Street to 2-way traffic
- Two-acre green bounded by Randolph and Columbus Streets and North Perry Streets and North McDonough Streets.
- Pedestrian connection north between warehouse buildings in 'arts district'
- Streetscape improvements on the south side of Tallapoosa Street in keeping with Riverwalk Stadium. Streetscape improvements and on-street parking on Randolph, North McDonough, Columbus and N. Perry Streets
- Creation of a pedestrian refuge island with neighborhood wayfinding element or sculpture at Court, Columbus and Tallapoosa Streets

As we begin thinking about 'North Downtown" or the area north of Madison/Jefferson Streets as a whole district with redevelopment potential. These City-owned blocks could be used as a catalyst in a manner which greatly enhances their impact beyond their current use for parking. This investigation of possible infill development of the North Perry Property positions the City of Montgomery to encourage sustainable, pedestrian friendly, and market viable redevelopment of this underutilized asset. These blocks are an important linkage to other possible projects:

- Pedestrian rail-trail conversion linking Alabama River to points east
- Future mixed-use development of 21 acres by the Montgomery Housing Authority within 5-minute walk of the site
- Montgomery Water Works and Sanitary Sewer Board's plan for a water resources interpretive center at the former water treatment site one block north of the property
- Connection to the Cypress Creek trail connection to the inlet and Cypress Creek Nature Preserve
- The redevelopment of the warehouses on Randolph street as an arts district
- Redevelopment of former industrial property north of Cypress Creek.

Finally, it is hoped this investigation informs the broader discussion of the on-going re-birth of downtown Montgomery as a place to invest, and to live, work and play.

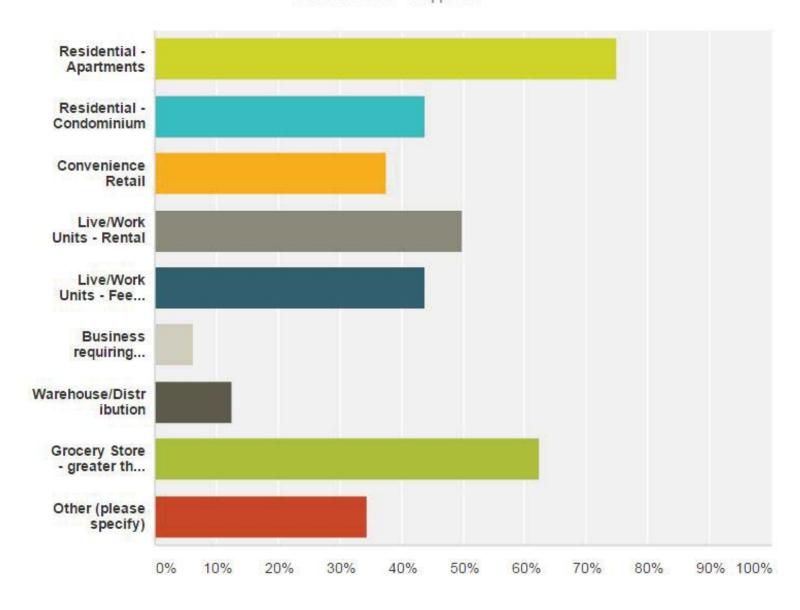


Figure 13 - Proposed improvements (all phases).

Survey Questionnaire

From the list below, which land uses do you consider could be the most viable for the North Perry Street property? (check all that apply)

Answered: 32 Skipped: 1



Answer Choices		Ÿ	Responses		
Residential	- Apartments		75.00%	24	
Residential	Residential - Condominium				
Convenience	37.50%	12			
Live/Work U	50.00%	16			
Live/Work U	43.75%	14			
Business re	quiring vehicular bays		6.25%	2	
- Warehouse/	Distribution		12.50%	4	
Grocery Sto	re - greater than 5,000 square feet		62.50%	20	
Other (pleas	e specify)	Responses	34.38%	11	

Survey Monkey Responses 01.20.2015

Q1-Other

- 1. Owner occupied office
- 2. Interior Parking behind buildings. Mixed-Use
- What effect does this have on baseball parking?
- Art, folk art or cultural district close to old Alabama town collaborative space for arts complex and live work ...
- Apartments are dependent on job growth and current supply & pipeline. If the currently proposed 400+ units in downtown complete, I believe there will not be viable demand for another 4 years at the current job growth. Office product must be "value" since it is difficult to compete with RSA.
- Call Center location
- 7. Bowling/indoor batting cage/indoor golf range/sportsbar
- 8. Convenience Retail to include outparcels at traffic light intersections. * Hotel Use should be considered.
- 9. A Park/Green Space for tailgating for Biscuit games and other city events.
- 10. Mixed use retail/restaurant on first floor with 2 stories of condo and apartment residential above all facing Columbus and N. Court. Wrap around a parking deck facing Randolf. Deck would provide first floor parking for retail and attractions and drive up parking on second and third levels to residential units with as many as possible with 2 car garages.
- 11. Mixed use development. New construction. Grocery store/market.

Q2-What do you consider to be the advantages of this location?

Answered: 23

Skipped: 10
 To start the development eastward.

- Flexibility.
- 3. Available footprint space room to park stretches downtown
- Close proximity to Biscuit Stadium, Renaissance Conference Center, entertainment district & Capitol
 Copmplex. It also adds a valuable dimension to the downtown growth corridor to the north.
- 5. adjacent to the Stadium which is vibrant. Development site can handle a generous parking count.
- Near the new urban lifestyle venues for Montgomery both residential and entertainment. Within walking distance of the cool events at Old Alabama Town.
- 7. Proximity to downtown, the rive and baseball stadium
- 8. Walking distance to most attractions. (live/work/play) Easy access to Interstate travel.
- Within walking distance of entertainment and restaurants. If rails to trails is successful, there will be a great recreation path for area residents
- 10. close proximity to entertainment district if not already in the district; close to the heart of downtown
- 11. Riverwalk Stadium
- Close proximity to CBD, Riverfront Park, restaurants and offices, I-65 and I-85. Property is located on improved city streets and at intersections with traffic lights. Outparcels at intersections/corners should be considered for "freestanding retail" development.
- 13. Location relative to nearby amenities.
- 14. Close to Downtown, but not in the center of the City Ideal for vehicular traffic to enter and exit easily
- 15. Large parcel of land. It is near the stadium
- 16. continues development in the entertainment district for both population and services
- 17. Close to the entertainment district; a brownfield that can be used for development;
- 18. Visible location to Biscuits, proximity to Old Alabama Town (OAT), location on Perry Street direct corridor
- 19. Raw land ready for new development. Great proximity to downtown as we extend. Walkable to core entertainment & Market district. Plenty of surface parking. Connects warehouse district to core. Connects AOT in core dramatically increasing it's value.
- 20. close to downtown attractions, and amenities
- 21. proximity to downtown entertainment district
- Wide open space. Proximity (walking distance) from center of downtown. I think part of this would be prime for a grocery store. There is PLENTY of other space around downtown for biscuits parking.
- 23. This parcel is a great "link" from Old Alabama Town and Downtown Montgomery.

Survey Monkey Responses 01.20.2015

Q3-What do you consider the disadvantages of this location?

Answered: 22

Skipped: 11

- The type construction of existing building limits opportunity add window and door openings. Would be great for Hank Williams museum because they don't want light. Good for grocery because it could start small and have pre planned expansion space.
- 2. None
- Some may consider it a little disconnected from the other growth Montgomery is not used to walking or may not feel as safe with the extra block walk.
- Columbus Street is not now a main thoroughfare. Surrounding buildings are not pleasing to the eye neither is the landscape.
- . Off the beaten path
- 5. On the outer edge of the redevelopment circle. It is in the area between downtown and industrial area
- 7. Nearby blight. Need to implement cypress park restoration in conjunction.
- proximity to active railroads(which I think should be preserved and even increase rail traffic in city)
 diminishes housing options to some extent
- 9. on the fringe; transitional area of downtown to industrial manufacturing
- 10. Not on the main traffic route in and out of town
- 11. Close proximity to the "underground plume" which is an issue that must be addressed for Buyers and Lenders. Other properties in the area are in need of major repair and/or demolition. High end development on this property will give consideration to the surrounding buildings and their current uses.
- 12. Further redevelopment of surrounding area needed.
- 13. It's not in the center of the City, but rather on the "outskirts" of Downtown Walking to downtown attractions is 4-5 blocks away (seems far away at the present time for Montgomery. Very close for a city such as New York.)
- 14. It is several blocks from the alley.
- 15. New parking options will need to be identified for the stadium, per the lease which is doable. However, the public will need to be marketed to as such since they don't like to walk.
- 16. The building at the corner of Bibb and Court, but it could be turned into an advantage by using the building at the corner for a grocery store. Butts up against unused industrial buildings. Sits along a one way fast moving street need to slow down the traffic and change it to a two-way street and add parking per the Brown Chambless & Sasaki master plan & the Dover- Cole master plan.
- 17. Could be considered to currently be on the "edge" of downtown. Will be a bit of a pioneer.
- 18. Trialways
- 19. access blocked by a Railroad on the west side of the property, sound of trains blowing the horns, trains that stop to connect railcars block roadways for exended times 10 to 15 minutes, the close proximity to the Newtown area that has a history of crime
- neighboring areas are still in a declined state. Not sure it this project would work without considerable redevelopment investment going north.
- 21. The plume.
- 22. Contaminated site, visibility

Survey Monkey Responses 01.20.2015

Q4- As the city looks to advance redevelopment of the North Perry Property, what issues or concerns would you advise it consider?

Answered: 24

Skipped: 9

- 1. Long term plan to connect to Mariam railroad property and Old Town to rest of Downtown.
- 2. Perceived lack of parking.
- 3. How viable is old al town? Could it be relocAted or can it be strengthened where it is? Does it become pArt of a bigger cultural scene that ties to our historic city platform?? On a different front, lots of state offices are close by - does this make it lucrative for certain purposes??
- 4. Consider the highest and best long term use of the property for the commonwealth.
- Be Patient. If the product gets built but the occupancies are lowered across all newer projects, then the investors will not be successful and will leave the Montgomery market. There is enough momentum for downtown development, and City has given enough "incentives". Job growth has to support development.
- 6. Bus parking for a large number of school and tour groups for many downtown venues now park in the lot at the corner of Columbus and McDonough. Where would alternative parking be located.
- Parking in the area
- Impact on baseball parking. Commercial/Industrial areas adjacent will have to be considered for upgrades
- 9. Utilize local talent. They care the most about this community. Create more greenspace, too many dogs with no where to go. Consider someone like George Goodwyn to build affordable high efficiency homes in TND
- 10. Montgomery has a really large area considered to be our "Downtown" and there are numerous vacant properties and many areas do not encourage folks to walk any further to try to find lively or desirable places. North Montgomery has some valuable rail access that are attractive for future manufacturing and transportation services and these rails and the sidings should be preserved
- 11. with development of this property does parking for Biscuits baseball become an issue or not...
- 12. Must address viable public transit system.
- 13. Zoning and prices must be considered. If prices are too high, Buyers will look elsewhere. Also, adequate sanitary sewer, off site storm water and electrical power must be available to accommodate development. The stigma of the underground plume (whatever exists) must be addressed.
- 14. Future growth and continued redevelopment.
- 15. Ensure a developer is capable and experienced to complete the project!
- 16. Keep some green space. There seems to be a shortage of green space in downtown...try to preserve some. Resist the temptation to build on every piece of land possible.
- 17. Sometimes, but not often there are balls that end up in that area from games so orientation of building or protection maybe should be considered but really a very minor detail and common with lots of downtown stadiums with nearby development.
- 18. 1. Change the fast moving one-way street to a two-way street with parking. 2) How can we use it to generate redevelopment of the surrounding industrial area. 3) Remove the building at the corner of Bibb & Court or use it for anchor function such as a grocery store. 4) I think the master plans pointed out the excess office space at the times of the studies. Maybe we don't need any more office space at this time. 5. There appears to be unused/unproductive industrial space surrounding the site & along Court Street & Bell St/Maxwell Blvd. So, maybe we don't need any more industrial space. 6. A connection between Old Alabama Town and the Stadium / Entertainment District.
- 19. Consider whether the existing building on the west can be re-used/re-purposed in order to cut on costs of development. Consider how the block on the east can be used to transition into OAT, so it feels integrated for the good of both the development and OAT.
- 20. Hold on to it for residential/retail. Brewery would have been an exception because of the restaurant/retail component - and it would have been an attraction. But it would it have been good for AOT (a fully developed Montgomery attraction/asset) to have been be left on the brewery operation's ass end...
- 21. environmental issues of contaminaed soil, the downtown plume
- 22. crime and blight spilling over from adjacent areas
- 23. The Plume.
- 24. make sure that the right people take this project on because it is going to be big and complex. They need to have staying power to jumpstart the whole warehouse district.

Stakeholder Meeting 01.21.2015

Attendees:

Cathy Gerachis, GMC Larry Watts, GMC

Trey Hayes, Alabama Power Kyle Kyser, Kyser Companies

Lynda Wool, City of Montgomery Planning Zac Gibbs, MarJam

Tracy Larkin, City Council Sherrie Myers, Montgomery Biscuits Baseball David Allred, STAMP Idea Group Tim Blair, Shanwalt Company

Jackie Porter, BSR Trust Donald Jenkins

John Foshee, Foshee Management/Construction Caroline Rosen, Matter Creative Anna Lowder, Matter Creative Leslie Sanders, Alabama Power Doug Neil, Daniel Corp

Clay McInnis, McInnis Construction/Downtown **Business Association**

Justice Smith, Montgomery Chamber Patrick Dunson, City of Montgomery Meg Lewis, Montgomery CVB Dawn Hathcock, Montgomery CVB

Virginia Whitfield, Whitfield Foods

Marion Babb, Old Alabama Town Keith Karst, Alabama Power

Timothy McInnis, McInnis Construction Christy Anderson, City of Montgomery Planning Brent Rosen, Baker-Donaldson PC

Harvi Sahota, Matter Creative

Tommy Tyson, City of Montgomery Planning

Chase Fisher Mr. Woods

Lois Cortell, City of Montgomery Bill Wilson, City of Montgomery Melanie Golson, City of Montgomery Mac McLeod, City of Montgomery

Summary:

Mac McLeod provided a welcome for the group. Cathy Gerachis provided an overview of the agenda and then walked the group through the presentation. A summary of the feedback from the "Survey Monkey" was shared and additional discussion ensued.

What are the negatives of the site? What are potential barriers?

- · It would be important to understand the timing and development proposal of the Montgomery Housing Authority property.
- It would be important to understand Capital Trailways plans for the future. Also, if they are going to stay, what are the hours of the buses and what are the hours of the maintenance shop?
- The train noise will be an issue, as they can come through at all hours. Need to talk to CSX.
- Game days are busy with traffic. Need to think through ingress and egress on game days.
 - There are 70 at home games from April 1 to September 5.
- It is currently perceived as on the edge of town.
- . Buses use the lot for waiting after drop off of kids and tourists. There was discussion about them needing to find another place if that site is no longer available.
- Security of parking decks would be important to consider or they won't get used.
- Shuttles could be used for the Biscuits parking. Plan for activities on different nights of the week.
- Important to make a connection (for example, along Tallapoosa) so that there isn't a "no man's" land to get to the site.
- Need to plan for public transit, light a trolley or streetcar.

What are the positives of the site? What are the real opportunities?

- The View of the river from block A would be a real amenity for the property.
- Think about park space for downtown, a dog area.
- The stadium is an asset. It could be a tailgating area for the Biscuits [Note the Biscuits manager expressed that there has been no recorded demand for tailgating.]
- Commerce street is very close, as is the entertainment district
- There is space for parking decks, perhaps on the back /north sides of the blocks.
- It could be held for a major economic development user.
- . The Biscuits VIP parking could go Valet and be at another location.
- Could be a great place for a major green space like Central park.
- · Could be great if the two way streets returned. Cost impact would be the traffic signals.
- There are 36,000 school children at Old Alabama Town each year. This could be a draw but also it would be important to plan for crosswalks to get there if the traffic changes.
- . Think through how to keep the folks working downtown here after 5 pm during the week. Don't like them drive away; make them
- Think about an activated place for kids. Like soccer. Something for the kids to do and engage in.
- · Roof top bar to take advantage of the view.

APPENDIX D

Developers Roundtable 01.28.2015

Attendees:

Cathy Gerachis, GMC Jackie Porter, BSR Trust Larry Watts, GMC John Stanley

Galen Thackston, GMC Daniel Hughes, BSR Trust
Jeff Slaton, GMC Donald Jenkins

Jerome Moore Zac Gibbs
Sam Martin, The Maxwell Group LLC Lois Cortell, City of Montgomery

John Foshee, Foshee Management Kyle Kyser, Kyser Companies

Bill Wilson, City of Montgomery Melanie Golson, City of Montgomery Mac McLeod, City of Montgomery

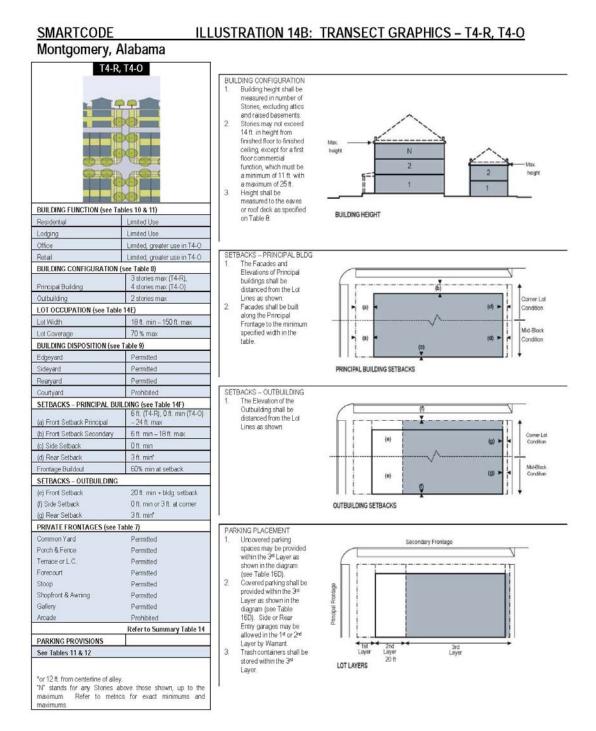
Discussion and recommendations:

• Extend Tallapoosa Street improvements/pedestrian movement north, to Block A

- o Back to two-way street
- Streetscape along the east
- Pedestrian island improved/greened at Court
- o Crosswalk enhancements to the baseball stadium property
- o Really enhance the pedestrian environment at Court and Columbus
- · Convert Jefferson and Columbus into two-way streets
- Think about the other properties in the vicinity that could be surface parking to replace
 - o Waterworks property
 - Capital trailways
 - A few voices of concern/contradiction: a few thought there are already too surface lots, need to better disguise them, need to think more long term about public transit
- Need an inducement, not just a regulatory requirement, to wrapping the parking decks and getting rid of the surface lots (for example, that front Tallapoosa)
- Clarify the issue of the Capitol City Plume for any prospect buyers
- Be prepared to answer the "McDonalds" (or whatever generic national retail) that wants to go on the Court and Columbus corner; don't just take the highest offer but have a plan/goal to keep Montgomery more unique.
- Document the condition and capacity of the infrastructure in all the blocks and immediately adjacent to them
- Consider a hotel use; get information from Dawn Hancock about how close downtown is to "bumping up" in the conference circuit
- Talk to the Bear Lumber folks to understand their uses and plans. Not only about reuse of the building, but also about screening of the yard.
- · Green space is needed downtown.
 - o Consider increasing it in Scenario 1, on block A for the residents even if small.
 - o Expand it in Scenario 2 some type of "central park" for running and adult exercise
- Consider the railroad noise and sound proofing
 - o Design units so that the bedrooms are in the center
 - o Insulate all the walls and windows
 - o Talk to the rail road about an arm at Court Street so that they don't have to blow their whistles.
- Keep in mind the importance of making this district unique to Montgomery, not cookie cutter.
- There seemed to be consensus about taking down the structure.
- · Consider the uses in the three railroad warehouses to the north of block B.
- There seemed to be consensus about not holding it deliberately for a major economic development opportunity. Perhaps one would come before development, but it will be hard to find a user so specific and appropriate like a brewery.

APPENDIX E

Smartcode Transect Requirements

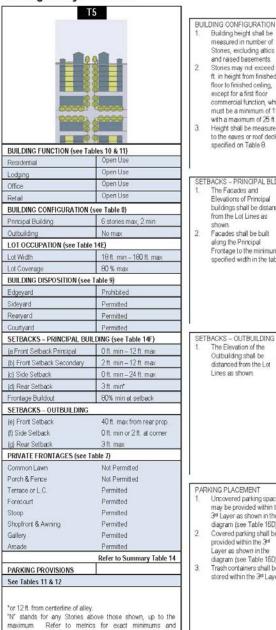


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SMARTCODE

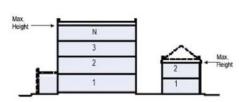
ILLUSTRATION 14D: TRANSECT GRAPHICS - T5

Montgomery, Alabama



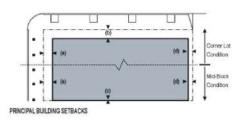
45.0	building neight shall be
	measured in number of
	Stories, excluding attics
	and raised basements.
2	Stones may not exceed 14
2500	ft. in height from finished
	floor to finished ceiling,
	except for a first floor
	commercial function, which
	must be a minimum of 11 f
	with a maximum of 25 ft.
2	Unight shall be made used

to the eaves or roof deck as specified on Table 8

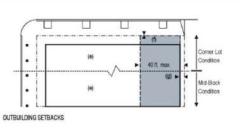


The Facades and Elevations of Principal buildings shall be distanced from the Lot Lines as

Facades shall be built along the Principal Frontage to the minimum specified width in the table.



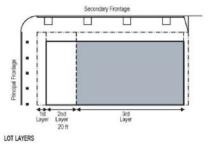
SETBACKS - OUTBUILDING 1. The Elevation of the Outbuilding shall be distanced from the Lot Lines as shown



Uncovered parking spaces may be provided within the 3rd Layer as shown in the diagram (see Table 16D). Covered parking shall be provided within the 3d



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Smartcode Transect Requirements

SMARTCODE Montgomery, Alabama ARTICLE 7: TABLE 10 - BUILDING FUNCTION, SPECIFIC

R = By Right E = By Exception W = By Warrant

	T1	T2	T3	T4-R	T4-O	T4-C	T5
a. RESIDENTIAL							
Apartment Building				R	R	R	R
Ancillary Unit		R	R	R	R		
Assisted Living		R	R	R	R	R	R
Community Residence			W	W	W	w	W
Duplex House				R	R	R	R
Edgeyard House		R	R	R			
Halfway House						W	W
Live-Work			R	R	R	R	R
Manufactured House			Е				
Outbuilding		R	R	R	R		
Rearyard House				R	R	R	R
Sideyard House			R	R	R		
Temporary Tent	Е	Е	Е	E	Е	Е	Е
,							
b. LODGING							
Bed and Breakfast		W	W	W	W	W	W
Boarding House			E	Е	Е	E	Е
Hotel (no room limit)					R	R	R
Inn (up to 12 rooms)		Е	Е	R	R	R	R
Inn (up to 5 rooms)		E	R	R	R	R	R
S.R.O. Hostel			Е	Е	Е	E	Е
School Dormitory				R	R	R	R
c. OFFICE							
Office Building				R	R	R	R
d. RETAIL			5				
Open-Market Building		R	R	R	R	R	R
Retail Building	-	- 13	- ',	R	R	R	R
Restaurant	-			R	R	R	R
Kiosk				R	R	R	R
Push Cart	· · · · · ·			R	R	R	R
e. CIVIC							
Bus Shelter			R	R	R	R	R
Convention Center					-1007	Е	R
Conference Center					E	R	R
Fountain or Public Art		R	R	R	R	R	R
Library				R	R	R	R
Movie Theater			<i>V</i>		W	W	W
Museum					W	W	R
Outdoor Auditorium		Е	R		R	R	R
Parking Structure						R	R
Passenger Terminal						Е	R
Playground		R	R	R	R	R	R
Sports Stadium						Е	R
Surface Parking Lot				Е	Е	E	R
Religious Assembly				R	R	R	R

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SMARTCODE A Montgomery, Alabama ARTICLE 7: TABLE 10 - BUILDING FUNCTION, SPECIFIC, cont.

R = By Right E = By Exception W = By Warrant

V	T1	T2	T3	T4-R	T4-O	T4-C	T5
f. OTHER: AGRICULTURE							
Grain Storage	R	R					
Livestock Pen	Е						
Greenhouse	R	R	Е			Е	
Stable	R	R	E				
Vet Clinic / Kennel	R	R	E	Е	Е	Е	Е
f. OTHER: AUTOMOTIVE							
Auto Related Commercial		Е			W	R	
Truck Maintenance		1356					
Drive Through Facility					Е	R	Е
Rest Stop	R	R		†		R	
Roadside Stand	R	R		1			
Billboard	9.0	10000					
Shopping Center							
Shopping Mall							
f. OTHER: CIVIL SUPPORT				1			
Cemetery							
Funeral Home				 	R	R	R
Hospital					- '	E	E
Medical Clinic			7	E	Е	R	R
f. OTHER: EDUCATION				-			
College				1			Е
High School				E	Е	E	E
Trade School	-					E	E
Elementary School			E	R	R	R	R
Daycare		R	R	R	R	R	R
Daydaro	-	11	I IX		IX	- 10	1
f. OTHER: INDUSTRIAL							
Heavy Industrial Facility							
Light Industrial Facility							
Truck Depot							
Laboratory Facility			2			E	E
Water Supply Facility							
Sewer and Water Facility							
Electric Substation	Е	E	E	E	Е	E	Е
Cremation Facility							
Large Storage							
Mini-Storage							
Auto Related Industrial			7				
Towing with 30-day Storage							

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North Perry Street Sites - Development Opportunity Study 20 Master Plan

Smartcode Civic Space Requirements

SMARTCODE

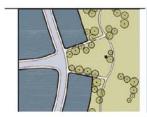
ARTICLE 8: SPECIAL DISTRICT - MEDICAL (SD-M)

Montgomery, Alabama

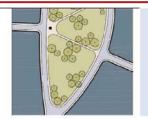
TABLE 10 - CIVIC SPACE

TABLE 10: The intended types of civic spaces are diagrammed by this table.

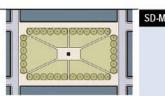
a. Park: A natural preserve available for unstructured recreation. A park may be independent of surrounding building frontages. Its landscape shall consist of paths and trails, meadows, woodland and open shelters, all naturalistically disposed. Parks may be lineal, following the trajectories of natural corridors. The minimum size shall be 15 acres. Larger parks may be approved by warrant as districts in all zones.



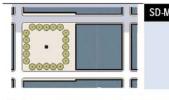
b. Green: An open space available for unstructured recreation. A green may be spatially defined by landscaping rather than building frontages. Its landscape shall consist of lawn and trees, naturalistically disposed. The minimum size shall be 2 acres and the maximum shall be 15 acres.



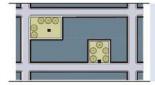
d. Square: An open space available for unstructured recreation and civic purposes. A square is spatially defined by building frontages. Its landscape shall consist of paths, lawns and trees, formally disposed. Squares shall be located at the intersection of important thoroughfares. The minimum size shall be .5 acre and the maximum shall be 5 acres.



e. Plaza: An open space available for civic purposes and commercial activities. A plaza shall be spatially defined by building frontages. Its landscape shall consist primarily of pavement. Trees are optional. Plazas shall be located at the intersection of important streets. The minimum size shall be .5 acre and the maximum shall be 2 acres.



f. Playground: An open space designed and equipped for the recreation of children. A playground shall be fenced and may include an open shelter. Playgrounds shall be interspersed within residential areas and may be placed within a block. Playgrounds may be included within parks and greens. There shall be no minimum size.



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Downtown Grocer Program



Downtown Grocer Program

The City of Montgomery's Downtown Grocer Program is intended to provide an incentive for grocery stores to locate in the core of downtown, becoming part of, and a partner in, its revitalization.

While consumer interest in a downtown grocer has been high for a decade, the demand for one, and downtown's ability to sustain one, has been growing steadily over the last five years in particular. There has long been a substantial worker and visitor presence downtown; in addition, now the quantity of residential units existing and planned as part of private investment in the downtown core has increased such that the City seeks a private-public partnership to make it happen.

The Downtown Grocer Program offers a rebate of up to 1.75 percent (or 1.75 cents per dollar spent) of sales tax to the first grocer to be eligible, to open up, and to maintain its eligibility for a full year.

Eligible areas of the downtown core



Downtown Grocer Program (continued)

Program eligibility:

- The Program is for a Grocery/Market making at least 75% of revenue from packaged groceries.
- The store must be a minimum of 5,000 square feet in size.
- The store must be part of a multi-user/use project and not in a single, standalone building.
- The store/project must comply with all SmartCode zoning.
- Single-story projects are eligible for three years of rebate. Multi-story projects are eligible for six years of rebate.

Additional information:

The sales tax rebate will be remitted only after a qualified business has been open for a 12-month consecutive period. At that time, the first twelve month rebate will be remitted and thereafter will be remitted annually.

The sales tax rebate is available only to the first grocery/market to open and able to maintain eligibility for a full year.

The sales tax rebate is applicable within the City's jurisdiction and does not extend to purchases outside of its jurisdiction.

The scope and quality of development proposals will be considered. Other terms and conditions may apply. Specific information will be requested from developer and/or grocer. The City reserves the right to accept or reject any/all proposals.

The program will be open for applicants from October 1, 2014, until November 1, 2016.

For information, contact Mac McLeod, Director, at 334-625-2737 or email him at mmcleod@montgomeryal.gov

