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April 28, 2020

Department of Planning  
City of Montgomery  
25 Washington Avenue, 3<sup>rd</sup> Floor  
Montgomery, Alabama 36014

Dear City of Montgomery Department of Planning:

It has been our pleasure to provide services in partial fulfillment of the City's National Park Service African American Civil Rights grant P18AP00114. PaleoWest has completed the following tasks for our contract for Professional Services: Historic Survey Planning Research Documentation Preservation Project:

- 1) Historical survey
  - a. More than 2,000 buildings in Centennial Hill and West Montgomery
  - b. 948 acres
  - c. Largest survey of its kind in Montgomery
- 2) Research
  - a. Civil Rights History
  - b. Focus on surveyed neighborhoods
  - c. Historic map review
- 3) Survey photo for each building
- 4) Survey form for each building
- 5) Historical overview summarizing neighborhoods and a selection of individual properties
- 6) Contextual history of Civil Rights Movement in Montgomery woven into the national framework of the Civil Rights narrative
- 7) Documentation and planning
  - a. National Register of Historic Places (NRHP) evaluation for each building individually
  - b. NRHP evaluation for each building as it might contribute to an historic district
- 8) Final report with executive summary section
- 9) Digital copy of final report
- 10) Hardcopy format of final report (to arrive by mail this week)
- 11) Large format color-foldout suitable for reproduction/printing and mass-distribution
- 12) Actionable management recommendations for preservation
  - a. Nomination of historic districts
  - b. Individual resource research followed by local or NRHP listing
  - c. Fill-in survey work
  - d. Public outreach

PaleoWest also completed a survey of King Hill, under a modification to the contract. We incorporated these results into the project.

Additionally, we documented nine significant places located outside the project area. A total of 2,255 extant buildings and 100 demolished buildings were recorded with state site file forms.

We followed the communication plan outlined during the April 5, 2019 kickoff meeting, relaying regular updates to all team members at the City of Montgomery.

The original solicitation noted that the anticipated project timeline was 12-18 months, with more time allotted if needed. PaleoWest proposed a 12-month schedule in our proposal, which we shifted forward by one month when the contract was received on April 1, 2019.

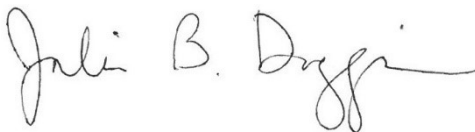
Table 1. Proposed schedule and realized schedule.

<b>Task</b>	<b>Proposed schedule</b>	<b>Realized schedule</b>
Contract signing	April 1, 2020	
Project Kickoff	May 2019	April 2019
Background Research	June 2019	June 2019
Project Set-Up	June 2019	May 2019
Fieldwork	November 2019	July 2019 (including King Hill)
Archival Research	December 2019	July 2019
Informant Interviews	January 2020	Was continuous and many thanks to Georgette Norman
Reporting	April 2020	April 2020

The City has now completed one of the largest historical and architectural surveys in the state of Alabama and the largest in Montgomery. This project has provided Montgomery with the foundational inventory of the neighborhoods integral to the African American Civil Rights Movement. With this baseline documentation in hand, the NRHP districts can now be nominated, bringing recognition to these important places. Individual nominations to the NRHP can also occur. Lastly, and perhaps most importantly, the City is well-positioned for continued public outreach about the significance of Centennial Hill, West Montgomery, and King Hill to the African American Civil Rights Movement.

As we expressed in our oral interview one year ago, it has been our honor to play a part in this important project. On behalf of our team at PaleoWest, we wish the City the best moving forward with future preservation and planning work.

Sincerely,



Julie Duggins  
Office Principal  
PaleoWest